

VILLAGE OF GLENWOOD

ORDINANCE NO.2013- 09

AN ORDINANCE
MAKING APPROPRIATIONS FOR THE
VILLAGE OF GLENWOOD, COOK COUNTY, ILLINOIS
FOR THE FISCAL YEAR BEGINNING
MAY 1, 2013 ENDING APRIL 30, 2014.

ADOPTED BY THE
BOARD OF TRUSTEES
OF THE
VILLAGE OF GLENWOOD

THIS 16th DAY OF JULY, 2013

PUBLISHED IN PAMPHLET FORM BY AUTHORITY OF THE BOARD
OF TRUSTEES OF THE VILLAGE OF GLENWOOD AND PLACED ON FILE IN
THE CLERK'S OFFICE ON THE 5th DAY OF JULY,
2013, FOR PUBLIC INSPECTION. NOTICE APPEARED
IN SOUTHTOWN PUBLICATIONS ON JULY 5, 2013.

ORDINANCE NUMBER 2013 - 09
 AN ORDINANCE
 MAKING APPROPRIATIONS FOR THE
 VILLAGE OF GLENWOOD, COOK COUNTY, ILLINOIS,
 FOR THE FISCAL YEAR
BEGINNING MAY 1, 2013 ENDING APRIL 30, 2014

BE IT ORDAINED by the President and Board of Trustees of the Village of Glenwood, Cook County, Illinois:

Section 1. That the amount hereinafter set forth or so much thereof as may be authorized by law, be and the same are hereby appropriated for the corporate purposes hereinafter specifically described, for the fiscal year beginning May 1, 2013 and ending April 30, 2014.

GENERAL CORPORATE PURPOSES

GENERAL ADMINISTRATION

Salary of Village President	\$	23,500
Salary of Liquor Commissioner	\$	1,500
Salary of Village Trustees	\$	36,000
Salary of Village Treasurer	\$	3,000
Salary of Village Clerk	\$	10,000
Salary of Village Collector	\$	100
Salary of Village Administrator	\$	101,278
Salary of Finance Director	\$	78,987
Salary of Village Attorney	\$	150,000
Auditing Expense	\$	60,000
Publication of Newsletter	\$	35,000
Publication of Legal Notices	\$	2,000
Telephone Services	\$	5,000
Office Supplies	\$	16,000
Postage	\$	10,000
Membership in Municipal Associations	\$	15,750
Additional Clerical & Administrative Wages	\$	170,000
Personnel Group Insurance Premiums	\$	40,000
Unemployment Insurance	\$	1,000
Personnel Training	\$	10,000
Traveling Expenses of Employees & Officials	\$	16,500
Ordinance Codification/Supplements	\$	30,000
Data Processing	\$	35,000
Purchase of Copy Machine	\$	15,000
Copier Maintenance/Supplies	\$	6,500
Donations/Memorials	\$	7,500
Miscellaneous Contingent Expenses	\$	6,000
Contract Services	\$	25,000
Expense for WIFI Connection and Sign	\$	100,000
Glenwood Plaza Project Expenses	\$	25,000
Police and Fire Commission	\$	10,300
Grant Expense	\$	225,000
OSLAD Grant Expense	\$	25,000
Board Member Training	\$	1,500
Engineering Services	\$	30,000
Computer Programs and Equipment	\$	65,000
Liability Insurance Premiums	\$	300,000
Workers Compensation Insurance	\$	325,000
Vehicle Sticker Expense	\$	10,000
Railroad Property Rental Expense	\$	2,575

<u>General Administration (Continued)</u>		
Economic Incentive Agreements	\$	5,000
E-COMM Annual Expense	\$	288,750
Utilities Consulting	\$	17,000
Utilities Expense	\$	1,500
Village Trash Disposal	\$	525,000
Employee Appreciation	\$	4,000
Website Expense	\$	1,500
<u>Department of Public Works</u>		
Salary of Director of Public Works	\$	30,800
Salary of Full Time Employees	\$	170,000
Overtime and Holiday Pay	\$	20,000
Personnel Group Insurance Premiums	\$	60,000
Office Supplies	\$	500
Postage	\$	515
Gas and Oil for Motor Vehicles	\$	30,000
Repair/Maintenance of Motor Vehicles	\$	40,000
Purchase of Cleaning Supplies	\$	6,000
Purchase of Mechanical Supplies	\$	2,500
Repair of General Tools and Equipment	\$	10,000
Repair of Municipal Buildings	\$	75,000
Maintenance of Municipal Grounds	\$	30,000
Purchase of General Tools and Equipments	\$	15,000
Purchase of Holiday Decorations	\$	2,000
Purchase of Personnel Equipment	\$	5,000
Purchase of Signs for Traffic Control	\$	26,000
Maintenance of Street Lighting	\$	16,000
Repair/Maintenance Traffic Signals	\$	26,000
Purchase of Energy for Street Lighting	\$	28,000
Personnel Training	\$	3,090
Travel Expense for Employees & Officials	\$	1,000
Lawn Care Services	\$	40,000
Printing and Advertising	\$	1,500
Legal Services	\$	2,000
Miscellaneous Contingent Expenses	\$	4,000
Physicals	\$	1,500
Telephone	\$	3,000
Replacement of Village Trees	\$	25,000
Maintenance of HVAC	\$	15,000
Purchase of Vehicles	\$	50,000
Repair/Maintenance Storm Sewers	\$	10,300
Repair/Maintenance Streets, Sidewalks and Roadways	\$	51,500
Flags	\$	500
Repair/Maintenance Communications	\$	1,000
Computer Programs & Equipment	\$	2,000
<u>Department of Parks and Playgrounds</u>		
Salary of Park Program Director	\$	18,396
Salary of Part Time Employees	\$	6,242
Utilities	\$	4,000
Park Program Expenses	\$	11,850
Fireworks Expense	\$	13,390
Maintenance Municipal Grounds	\$	5,000
July 4th Expense	\$	5,000
Volunteer Appreciation Expense	\$	500
Repair/Maintenance General Tools & Equip.	\$	2,500
Repair/Maintenance Municipal Buildings	\$	8,000
Playground Equipment	\$	60,000
Miscellaneous Contingent Expenses	\$	1,000

Police Department

Salary of Police Chief	\$	102,714
Salary of Full Time Employees	\$	1,800,000
Additional Administrative and Clerical Wages	\$	125,000
Part Time Police Officer Expense	\$	65,245
Overtime and Holiday Pay-Police Personnel	\$	250,000
Crossing Guard Payroll	\$	5,000
Employee Group Insurance Premiums	\$	237,000
Telephone Expense	\$	8,000
Office Supplies	\$	11,000
Postage	\$	5,000
Police Training Program	\$	25,000
Travel and Meal Expenses of Police Personnel	\$	11,000
Personnel Uniforms	\$	31,000
Gas and Oil for Squad Cars	\$	85,000
Communication Equipment	\$	23,000
Purchase of Vehicles	\$	96,000
Purchase of Computer Equipment & Programs	\$	20,000
Maintenance of Communication Equipment	\$	25,000
Maintenance of Copy Machine	\$	5,150
Repair/Maintenance Police Building	\$	6,000
Municipal Systems	\$	13,000
Maintenance of Motor Vehicles	\$	35,000
Repair General Tools and Equipment	\$	6,000
Utilities	\$	3,100
Anticipated Grant Expense	\$	5,150
Employee Physical Examination	\$	1,200
Legal Services	\$	48,000
Miscellaneous Contingent Expenses	\$	5,150
Tow Fee Expense	\$	1,500
Dues, Subscriptions and Memberships	\$	12,000
Evidence Management System Expense	\$	13,300
Purchase of In Car L3 Cameras	\$	81,000
Radar Equipment Purchase	\$	12,500
Purchase of Portable Truck Scale	\$	11,000
3M Optimcom Lighting Expense	\$	3,000
Purchase of Vests for Police Personnel	\$	2,000
Board Up Expense for Vacant Properties	\$	2,600
Purchase Taser X2	\$	15,000
Purchase of Food for Prisoners	\$	2,600
Purchase of Personnel Equipment	\$	5,200
Purchase of Camera and Film	\$	2,000
Police Crime Prevention Expense	\$	5,000
Municipal Security Camera Purchase	\$	10,000
Purchase of Spillman Touch/Ipads	\$	13,500
Expense of Range Usage and Ammunition Purchase	\$	16,000
Purchase of General Tools and Equipment	\$	5,150

<u>Fire and Building Department</u>	
Salary of Fire Chief	\$ 96,600
Salary of Full Time Firefighters	\$ 215,000
Salary of Part Time Inspectors	\$ 30,853
Salary of Secretaries	\$ 58,400
Overtime Pay for Employees	\$ 1,000
Salary of Volunteer Fire Department Personnel	\$ 96,000
Salary of Sleep In Pay	\$ 96,800
Salary of Duty Shift Assigned Personnel	\$ 49,000
Contract Services	\$ 60,000
Building Code Hearing Expense	\$ 7,000
Planning and Zoning Expense	\$ 1,200
Printing and Advertising Expense	\$ 960
Office Supplies	\$ 3,400
Postage	\$ 1,500
Employee Group Ins. Premium	\$ 66,150
Personnel Training	\$ 12,000
Fire Prevention Program (Public Education)	\$ 1,800
Food Service Inspections	\$ 500
Gas and Oil for Vehicles	\$ 23,100
Repair and Maintenance of Copy Machine	\$ 1,000
Fire Station Supplies	\$ 1,800
Repair/Maintenance of Vehicles	\$ 30,000
Repairs to General Tools and Medical Equipment	\$ 10,000
Repairs to Fire Stations	\$ 6,500
Maintenance Hazardous Material Trailer	\$ 4,000
Telephone Service	\$ 8,000
Dues, Subscriptions and Memeberships	\$ 1,200
Utilities Expense	\$ 2,000
Vacant Property Grass Cutting Expense	\$ 3,000
Miscellaneous Contingent Expenses	\$ 2,300
Computer Equipment and Programs	\$ 12,000
Physicals	\$ 1,800
Purchase of Uniforms for Personnel	\$ 5,000
Purchase of Vehicles	\$ 40,000
Legal Services	\$ 20,500
Repair & Maintenance of Communication Equip.	\$ 1,600
<u>Emergency Services Disaster Agency (E.S.D.A.)</u>	
Salary of Director	\$ 1,030
Salary of Part-Time Employees	\$ 4,120
Purchase of Uniforms for Personnel	\$ 500
Repair and Maintenance Communication Equip.	\$ 4,500
<u>Senior Center Expense Fund</u>	
Salary of Director	\$ 35,720
Salary of Part-Time Employees	\$ 10,821
Employee Group Insurance Premiums	\$ 5,200
Office Supplies	\$ 800
Utilities Expense	\$ 3,500
Special Events	\$ 3,150
Telephone and Internet Expense	\$ 500
Miscellaneous Contingent Expenses	\$ 1,000
Total General Corporate Purposes	\$ 8,122,186

Department of Motor Fuel Tax

Sweeping of Village Streets	\$	25,000
Purchase of Road Salt	\$	75,000
Improvements to Street Lighting	\$	23,000
Repairs to Streets, Sidewalks, Roads and Bridges	\$	75,000
Anticipated Bond Expense	\$	100,000
	\$	<u>298,000</u>

Department of Sewer and Water

Salary of Director	\$	57,200
Salary of Full-Time Personnel	\$	343,000
Salary of Part Time Personnel	\$	38,000
Overtime and Holiday Pay	\$	40,000
Legal Expenses	\$	3,500
Office Supplies	\$	2,100
Postage	\$	12,600
Telephone Expense	\$	30,000
Water/Sewer System Alarm	\$	1,575
Personnel Group Insurance Premiums	\$	47,250
Utilities	\$	7,400
Gas and Oil for Vehicles	\$	31,500
Energy for Pumping Water	\$	55,000
Chemical for Water Treatment	\$	21,000
Repair and Maintenance of Water System	\$	250,000
Repair and Maintenance of Motor Vehicles	\$	26,250
Repair and Maintenance of Tools and Equipment	\$	10,000
Purchase of Safety Equipment and Uniforms	\$	5,250
Personnel Training	\$	2,625
Travel Lodging and Meals	\$	1,500
Dues, Subscriptions and Memberships	\$	1,050
Public Information Programs	\$	3,150
Repair and Maintenance of Municipal Buildings	\$	15,750
Repair and Maintenance of Municipal Grounds	\$	15,000
Repair and Maintenance of Sanitary Sewer Systems	\$	250,000
Purchase of General Tools and Equipment	\$	10,500
Copier Supplies and Maintenance	\$	1,050
Engineering for Water Systems	\$	26,250
Water Purchase from Chicago Heights	\$	420,000
Operation and Maintenance to Chicago Heights	\$	36,750
Purchase of Communications Equipment	\$	3,150
Miscellaneous Contingent Expenses	\$	2,625
Force Main Replacement Expense	\$	2,500,000
Public Infrastructure Water Main Looping Expense	\$	5,000,000
Printing and Advertising	\$	10,500
Physicals	\$	1,000
Purchase of Vehicles	\$	75,000
Lawn Care Services	\$	10,250

Department of Sewer and Water (Continued)

Repair and Maintenance Communications	\$	2,000
Expense for New Water Meter Program	\$	60,000
Concrete Bins at Public Works Garage	\$	10,500
Bond Expense	\$	150,000
Trash Disposal Expense	\$	10,500
Contract Services	\$	15,000
Computer Programs and Equipment	\$	36,750
New Roof for Pump Station 1	\$	10,000
Total	\$	<u>9,662,525</u>

Glenwoodie Golf Course Fund

Salary of Pro Shop Supervisor	\$	61,200
Salary of Golf Course Superintendent	\$	85,206
Salary of Food and Beverage Department Supervisor	\$	81,600
Salary of Food and Beverage Department Full Time Employees	\$	32,500
Salary of Full Time Maintenance Employees	\$	120,000
Salary of Part Time Maintenance Employees	\$	65,000
Salary of General Administration Full Time Employees	\$	37,800
Salary of Part Time General Administration Employees	\$	52,200
Salary of Part Time Food/Beverage Employees/Banquet Employees	\$	128,000
Golf Instruction	\$	2,000
Contract Services	\$	21,030
Liability Insurance	\$	30,000
First Tee/Jr. Golf Expense	\$	5,000
Office Supplies Golf Course Maintenance	\$	500
Office Supplies Glenwoodie Pro Shop	\$	3,675
Printing and Advertising Pro Shop	\$	15,750
Direct TV Expense	\$	3,400
Dues, Subscriptions and Memberships	\$	5,300
Group Insurance	\$	64,550
Postage Expense	\$	1,000
Telephone Expense	\$	6,500
Data Processing	\$	6,500
Personnel Training	\$	8,050
Traveling Expenses	\$	5,050
Purchase of Uniforms for Golf Course Maintenance Employees	\$	2,400
Purchase of Uniforms Food and Beverage Employees	\$	4,200
Purchase of Uniforms Pro Shop Employees	\$	2,000
Expense for Marketing and Business Development	\$	16,000
Utility Expense	\$	34,000
Legal Services Expense	\$	1,500
Gas and Oil for Vehicles and Equipment	\$	30,000
Repair/Maintenance Vehicles	\$	3,150
Repair/Maintenance Golf Carts	\$	10,000
Repair/Maintenance General Tools and Equipment	\$	5,000
Purchase of General Tools and Equipment	\$	2,100
Purchase of Safety Equipment	\$	525
Purchase of Cleaning Supplies	\$	4,500
Repair/Maintenance Turf Equipment	\$	10,000
Repair/Maintenance Golf Course Buildings	\$	12,625
Equipment Rental	\$	29,000
Expense of Managers Buy and Promotions	\$	4,000
Purchase of Golf Course/Range and Shop Supplies	\$	9,125
Miscellaneous Bank Service Fees	\$	15,000
Cost of Goods Sold/Golf Merchandise	\$	65,000
Cost of Goods Sold/Food and Beverage	\$	195,000
Licenses and Permits	\$	1,025

Glenwoodie Golf Course (Continued)

Purchase of Miscellaneous Food Supplies	\$	14,625
Purchase of Chemicals for Golf Course	\$	45,000
Repair/Maintenance Irrigation System	\$	3,150
Purchase of Golf Course Range Equipment	\$	2,500
Landscaping Expense	\$	15,000
Equipment Lease Payments	\$	73,000
Golf Car Lease Payments	\$	45,000
Purchase of Fertilizer	\$	32,000
Cleaning Services Expense	\$	17,000
Bond Expense	\$	100,000
Golf Course Capital Purchases/Improvements	\$	8,300
Expense for Linen Service	\$	11,500
Purchase of Computer Programs and Equipment	\$	8,525
Purchase of Kitchen/Bar Equipment	\$	13,500
Miscellaneous Contingent Expense	\$	3,000
TOTAL	\$	1,690,061

2010 Bond Expenses

Renovation of Village Parks	\$	300,000
Engineering Services related to projects	\$	100,000
TOTAL	\$	400,000

IEPA Loan Expenses

Engineering Services Expense	\$	20,000
Sewer Water Project Expense	\$	725,000
Forest Outfall Expense	\$	250,000
TOTAL	\$	995,000

Tax Increment Financing Fund Industrial Park

New Redevelopment Agreements	\$	300,000
TIF District Expenses	\$	50,000
Legal Services	\$	25,000
Streets, Sidewalks and Roadways	\$	50,000
NALCO/Crossbow Redevelopment Agreement	\$	1,500,000
Engineering Services	\$	25,000
SET Environmental	\$	15,000
	\$	1,965,000

Tax Increment Financing Fund Main Street

New Redevelopment Agreements	\$	150,000
TIF District Expenses	\$	5,000
Legal Services	\$	20,000
Streets, Sidewalks and Roadways	\$	950,000
Engineering Services	\$	15,000
	\$	1,140,000

Tax Increment Financing Fund Holbrook

New Redevelopment Agreements	\$	200,000
TIF District Expenses	\$	300,000
Legal Services	\$	10,000
Streets, Sidewalks and Roadways	\$	50,000
Engineering Services	\$	20,000
	\$	<u>580,000</u>

Tax Increment Financing Fund Glenwoodie

TIF District Expenses	\$	5,000
Legal Services	\$	5,000
Engineering Services	\$	15,000
	\$	<u>25,000</u>

Tax Increment Financing Fund Industrial North

TIF District Expenses	\$	75,000
Legal Services	\$	25,000
Engineering Services	\$	25,000
	\$	<u>125,000</u>

Tax Increment Financing Fund Town Center

TIF District Expenses	\$	10,000
Legal Services	\$	15,000
Engineering Services	\$	10,000
	\$	<u>35,000</u>

Tax Increment Financing Fund Glenwood Plaza

TIF District Expenses	\$	10,000
Property Acquisition	\$	5,600,000
Legal Services	\$	15,000
Engineering Services	\$	10,000
	\$	<u>5,635,000</u>

Bond and Interest Accounts

\$9,230,000 General Obligation Bonds Series 2010A Build America Bonds Series 2010, for the year 2013, a tax sufficient to produce the sum of \$648,869 for interest	\$	648,869
Estimated loss and cost of collecting appropriation for Bond and Interest Fund (5%)	\$	<u>32,443</u>
	\$	681,312
\$1,735,000 General Obligation Refunding Bonds Series 2010B for the year 2013, a tax sufficient to produce the sum of \$444,950 for principal and interest	\$	444,950
Estimated loss and cost of collecting appropriation for Bond and Interest Fund (5%)	\$	<u>22,248</u>
	\$	467,198
\$5,115,000 General Obligation Refunding Bonds Series 2010C for the year 2013, a tax sufficient to produce the sum of \$226,150 for principal and interest	\$	226,150
Estimated loss and cost of collecting appropriation for Bond and Interest Fund (5%)	\$	<u>11,308</u>
	\$	237,458
Total Bond and Interest Accounts	\$	1,385,967

Pension Funds

For Village's cost of participation in the Police Pension Fund as required by Illinois Compiled Statutes, Sec.40 ILCS 5/3-101 et.seq. \$ 548,813

For Village's cost of participation in the Firemen's Pension Fund as required by Illinois Compiled Statutes, Sec.40 ILCS 5/4-101 et.seq. \$ 86,549

Social Security and
Illinois Municipal Retirement Fund

For the cost of participation in the Federal Old Age and Survivors Insurance System and the Illinois Municipal Retirement Fund for the 1995-1996 Fiscal Year as provided by Illinois Compiled Statutes Section 40 ILCS 5/7-171 \$ 525,523

Recapitulation

General Corporate Purposes	\$	8,122,186
Department of Motor Fuel Tax	\$	298,000
Department of Sewer and Water	\$	9,662,525
Glenwoodie Golf Course Fund	\$	1,690,061
2010 Bond Expenses	\$	400,000
IEPA Loan Expense	\$	995,000
Tax Increment Finance Industrial Park	\$	1,965,000
Tax Increment Finance Main Street	\$	1,140,000
Tax Increment Finance Holbrook	\$	580,000
Tax Increment Finance Glenwoodie	\$	25,000
Tax Increment Finance Industrial North	\$	125,000
Tax Increment Finance Town Center	\$	35,000
Tax Increment Finance Glenwood Plaza	\$	5,635,000
Bond and Interest Accounts	\$	1,385,967
Police Pension Fund	\$	548,813
Fire Pension Fund	\$	86,549
Social Security and Illinois Municipal Retirement Fund	\$	525,523
TOTAL	\$	33,219,624

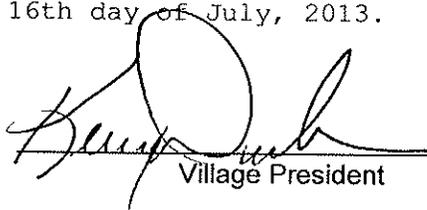
Section 2. The corporate authorities at any time, however, by a two-thirds vote of all the members of the body, may make transfers within any department or other separate agency of the municipal government of sums of money appropriated for one corporate object or purpose to another corporate object or purpose, but no appropriation for any object or purpose shall thereby be reduced below an amount sufficient to cover all obligations incurred against the appropriation.

Section 3. This Appropriation Ordinance is adopted pursuant to procedures set forth in the Illinois Municipal Code. Except, any provision of this Ordinance which is in conflict with any portion of the Municipal Code has been adopted under the Village's home rule powers under the Illinois Constitution to the extent said home rule powers have not otherwise been preempted.

Section 4. Nothing contained in this ordinance is intended to create, nor shall it be deemed, a contractual obligation of the Village.

Section 5. This Ordinance shall be in full force and effect from and after its passage, approval, signing, recording and publication in pamphlet form as provided by law.

SIGNED and APPROVED this 16th day of July, 2013.


Village President

Ayes: 6
Nays: 0
Absent: 0

Passed: July 16, 2013

Recorded: July 16, 2013

PUBLISHED IN PAMPHLET FORM by Authority of the Board

Trustees: July 16, 2013


Village Clerk

VILLAGE OF GLENWOOD

ONE ASSELBORN WAY • GLENWOOD, ILLINOIS 60425

708.753.2400
708.753.2406 Fax



MAYOR
Kerry Durkin

CLERK
Ernestine T. Dobbins

TREASURER
Toleda Hart

TRUSTEES
Terrence A. Campbell
Ronald Gardiner
Carmen Hopkins
Richard Nielsen
Anthony Piott
Paul Styles, Jr.

July 16 2013

County Clerk
County Building
Chicago, Illinois 60602

Dear Sir/Madam:

In accordance with the Public Act 83-881 as amended 35 ILCS 205/162. The following is an estimate of revenue to be received by the Village of Glenwood for its fiscal year beginning May 1, 2013 and ending April 30, 2014:

Property Taxes	6,427,350	Grant Proceeds	51,000
Zoning Board Hearing Apps	510	Building/Electrical Permits	81,600
Business Licenses	45,900	Foreign Fire Insurance	9,500
Animal Licenses	1,000	Fire Protection Fees	7,300
Police Fines	127,500	Interest Income	2,399
Sales Tax	975,000	Park Program Fees	4,500
Utility Tax	370,000	Cable TV Income	115,000
Income Taxes	808,000	Vehicle Stickers	142,800
Facility Rent	102,013	Motor Fuel Tax	220,000
Sewer/Water Penalty Charge	60,600	Misc. Corporate Revenue	48,374
Water/Sewer Usage	1,600,000	Misc. Sewer and Water Revenue	8,325
Reserve Fund Charge	389,322	Building Code Fines	25,500
Homewood Disposal Fee	525,000	Cell Tower - land use fee	188,000
Simplified Telecomm Tax	325,000	Property Lease Income	54,000
Municipal Auto Rental Tax	13,260	Season Passes	12,000
Personal Property Replacement Tax	25,500	Glenwoodie Golf Course Food/Beverage Rev	593,170
Real Estate Transfer Tax	75,000	Glenwoodie Golf Course Green Fees	550,000
Video Gaming Tax	12,000	Glenwoodie Golf Course Golf Car Rental	220,000
Health Inspection Fees	5,000	Glenwoodie Golf Course Driving Range	60,000
Towed Vehicle Administration Fee	95,000	Glenwoodie Golf Course Golf Merchandise	60,000
State Use Tax	140,000	Glenwoodie golf Course All Other Misc. Rev.	21,465
Landlord Crime Free Housing Fee	14,000	Glenwoodie Golf Services	3,000
Sale of Property Proceeds/NALCO	2,000,000	Glenwoodie Golf Course Instruction Fees	3,500
Sewer and Water Admin Fee	32,000	Prepaid Green Fees	20,000
		Total Estimated Revenue	16,670,388

I certify that the above estimate of revenue is true, correct, and complete to the best of my knowledge.

Sincerely,

Toleda Hart
Treasurer